

## Discussion of research policy

C A R Hoare

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### How does one develop a fruitful relationship between research and practice?

- (1) Patience: it takes fifteen years.
- (2) Personal relations: collaboration on a day-to-day basis between industry and research group.
- (3) Choose research topics susceptible to known scientific research methods.
- (4) Avoid fashionable buzzwords, well-tilled fields, popular misconceptions.
- (5) Follow research right through to standardisation.

### What is Systems Engineering?

**Goal:** Reduction of cost and timescales and increase of quality in IT products.

The method is the same as in all branches of science and engineering.

- (1) Mathematical modelling of specifications, designs, documentation, programs and products.
- (2) Development of calculi and procedures soundly based on theory, to contribute at all phases of the system life cycle, and adapted for specific areas of application.
- (3) Concentration on interfaces between design phases and between components implemented in different design technologies.
- (4) Abstraction provides conceptual unification of differing applications and technologies.
- (5) Avoidance of operational reasoning and exaggerated promises.

### What is wrong with computing science Basic Research in Europe?

- (1) It has become too fragmented into schools, each with its own texts, journals, conference series, and each claiming or promising a solution to all problems.
- (2) Nobody is interested in results produced by any other school.
- (3) The technique of periodic calls for collaborative proposals directed at specific collections of buzzwords is making the situation worse.
- (4) Funding cuts and funding gaps are no help either.

**Solution:** More integrative projects like PROCOS, and CONCUR where requirements of a working demonstration motivate genuine collaboration between schools.

Establish research like agriculture as something Europe and UK want to do on a regular basis.